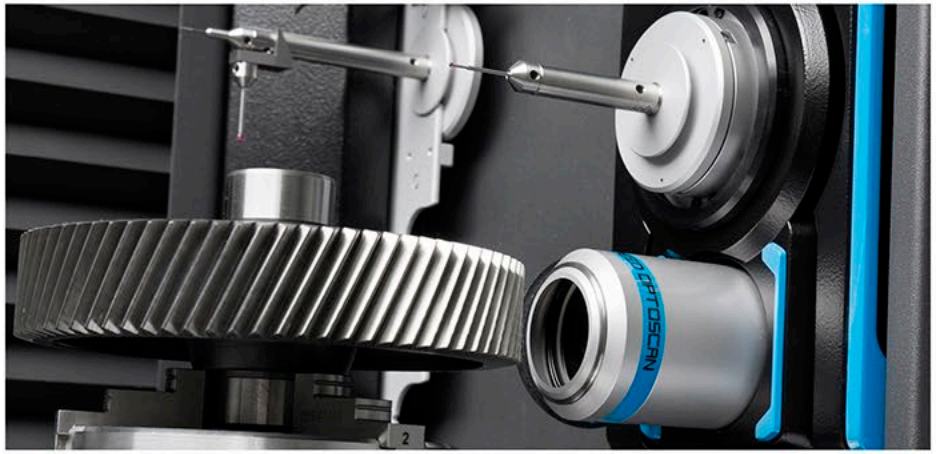
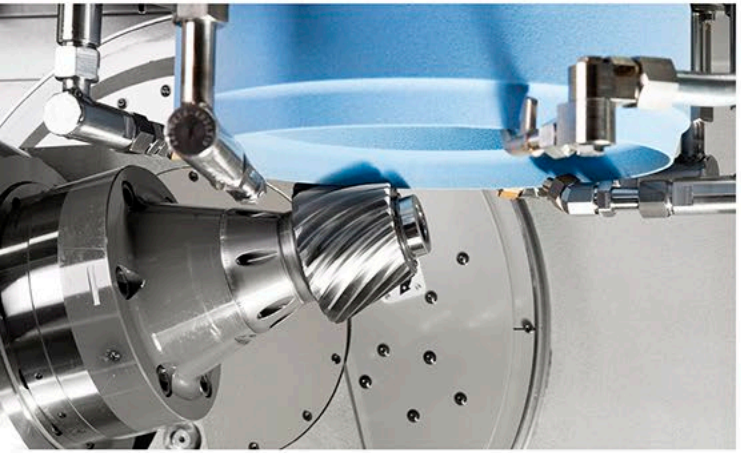
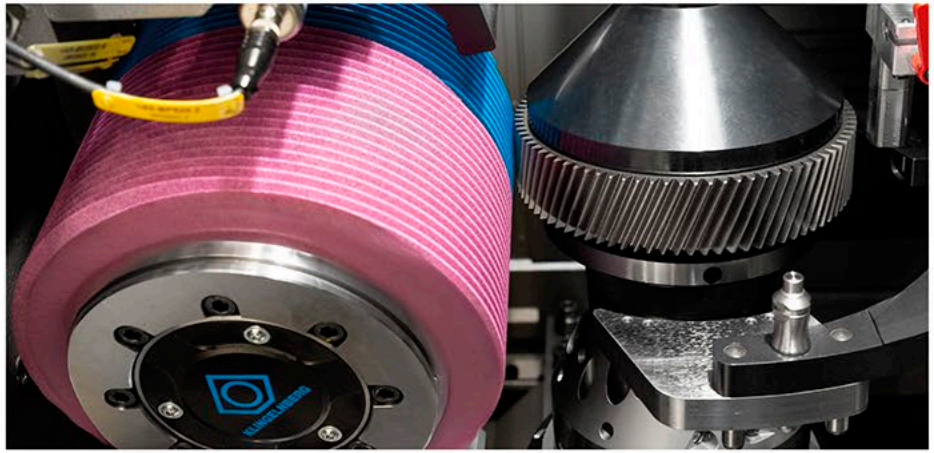
KLINGELNBERG AG

Precision gearing champion with Swiss and German heritage









Presentation for
Analysts and Investors
Financial Report H1 2026/27
Zürich, November 2026

Disclaimer

This presentation may contain specific forward-looking statements, e.g., statements including terms like "believe", "assume", "expect", "forecast", "project", "may", "could", "might", "will" or similar expressions. Such forward-looking statements are subject to known and unknown risks, uncertainties and other factors which may result in a substantial divergence between the actual results, financial situation, development or performance of KLINGELNBERG Group and those explicitly or implicitly presumed in these statements. Such factors include, but are not limited to, future global economic conditions, changed market conditions, competition from other companies, effects and risks of new technologies, costs of compliance with applicable laws, regulations and standards, diverse political, legal, economic and other conditions affecting markets in which the KLINGELNBERG Group operates, and other factors beyond its control. Against the background of these uncertainties, readers should not rely on forward-looking statements. KLINGELNBERG Group assumes no responsibility to up-date forward-looking statements or to adapt them to future events or developments.

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Agenda

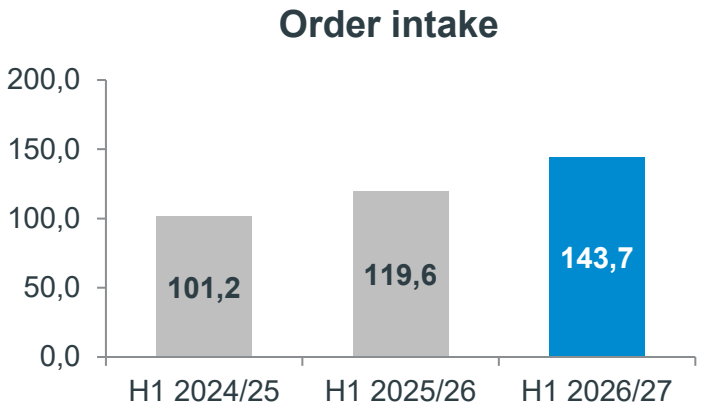
1	Introduction and key facts
2	Financial results
3	Outlook
4	Q+A

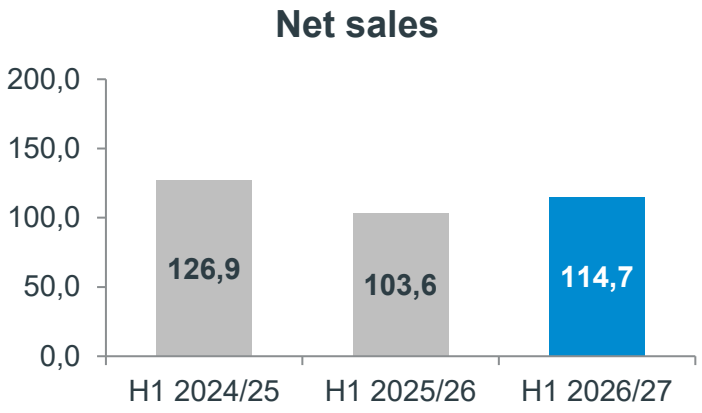
1 Introduction

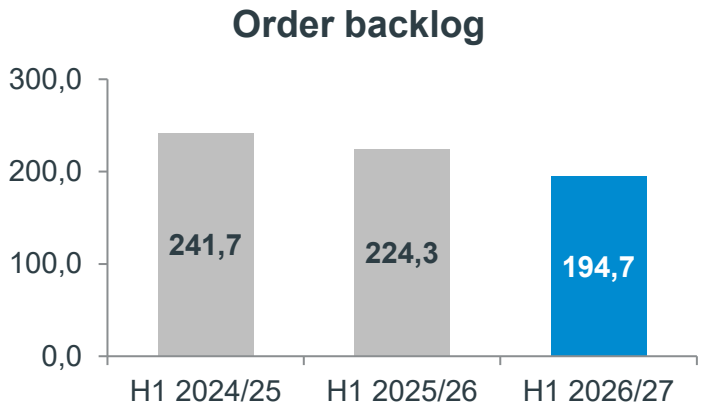
1	Net sales at EUR 114,7 million, up by EUR 11,1 million
2	Order intake increased by 20,1% to EUR 143,7 million
3	Order backlog down by EUR 29,6 million
4	EBIT amounted to EUR -4,6 million – improvement compared to last year; as in previous financial years, a stronger second half of the 2026/27 financial year is anticipated
5	Guidance for 2026/27 confirmed: positive result expected

2 Significant increase in order intake and rise in net sales

KLINGELNBERG Group – Order intake, net sales and order backlog (in M€)







- The KLINGELNBERG Group recorded order intake of EUR 143,7 million, exceeding the comparable period of the previous financial year by EUR 24,1 million.
- The Measuring Centers and Bevel Gear segment registered positive development; significant weakness in Cylindrical Gear segment

Note: Unless otherwise indicated, all figures are rounded up or down to the nearest hundred thousand Euros.

2 Significant increase in net sales and EBIT in the first half of the 2026/27 financial year

KLINGELNBERG Group – Income statement (in M€)

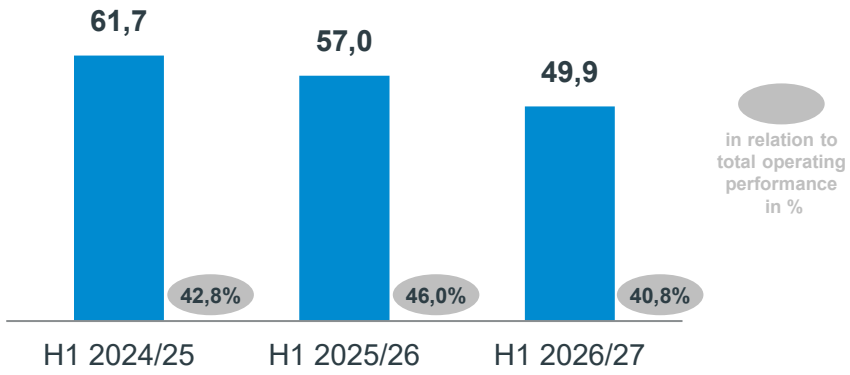
	H1 2025/26		H1 2026/27		Deviations	
Net sales from goods and services	**103,6**	**100%**	**114,7**	**100%**	**11,1**	**11%**
Other operating income	1,4	1%	1,3	1%	-0,1	-10%
Change in inventory of finished and unfinished goods	20,5	20%	7,5	6%	-13,0	-64%
Material expense	-57,0	-55%	-49,9	-43%	7,2	13%
Personnel expense	-58,4	-56%	-56,7	-49%	1,7	3%
Other operating expense	-20,6	-20%	-19,0	-17%	1,6	8%
Depreciation on tangible fixed assets	-2,7	-3%	-2,7	-2%	0,0	1%
Amortization on intangible assets	-0,2	0%	-0,2	0%	0,0	-1%
Share of result from joint ventures	0,2	0%	0,4	0%	0,2	136%
Operating result	**-13,3**	**-13%**	**-4,6**	**-4%**	**8,7**	**65%**
Financial result	0,7	1%	0,1	0%	-0,6	-92%
Loss before income taxes	**-12,6**	**-12%**	**-4,5**	**-4%**	**8,0**	**64%**
Income taxes	-2,1	-2%	-1,5	-1%	0,5	26%
Net loss	**-14,6**	**-14%**	**-6,1**	**-5%**	**8,5**	**58%**

Note: Unless otherwise indicated, all figures are rounded up or down to the nearest hundred thousand Euros.

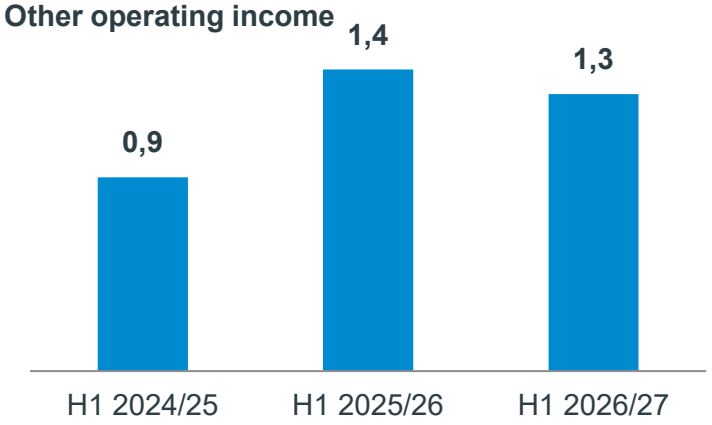
2 Material and personnel expense decreased

KLINGELNBERG Group – Income and cost development (in M€)

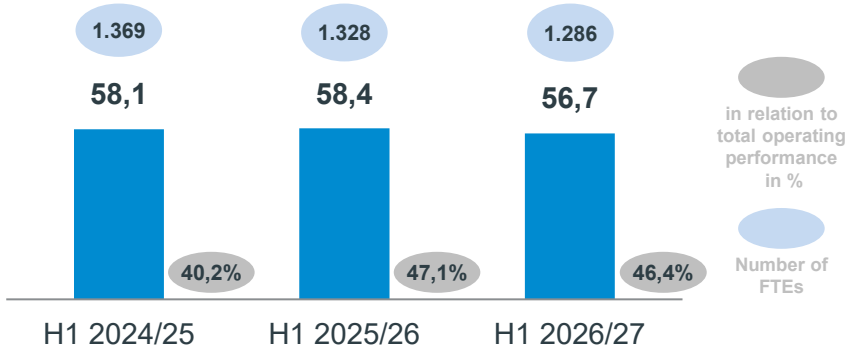
Material expense



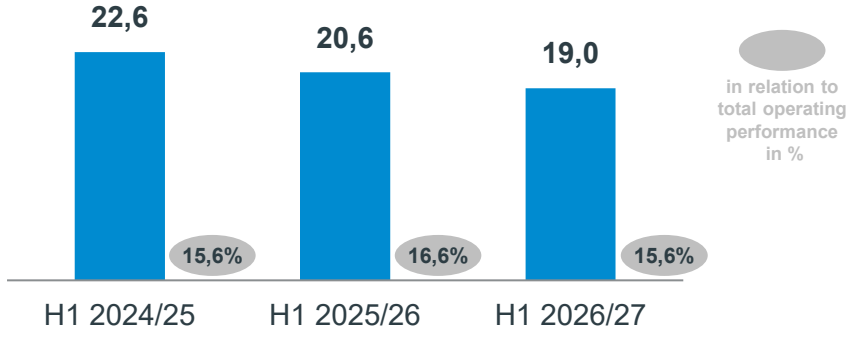
Other operating income



Personnel expense



Other operating expense



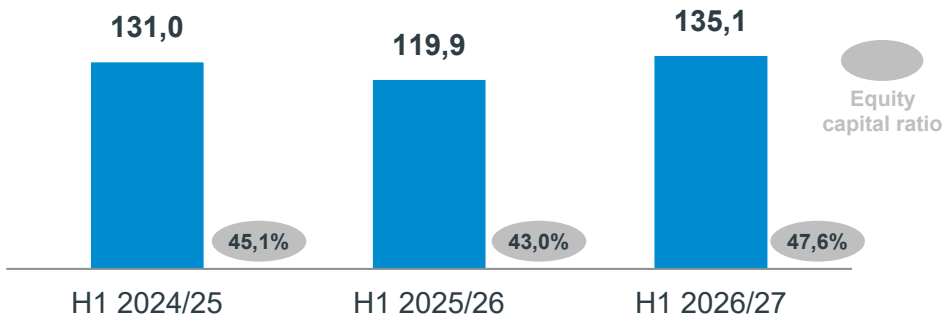
- **Material expense** decreased by EUR 7,2 million to EUR 49,9 million as a result of the product mix.
- **Personnel expense** amounted to EUR 56,7 million at the end of the first half of the 2026/27 financial year, notably below the previous financial year's comparable figure by EUR 1,7 million (-2,8%).
- The KLINGELNBERG Group employed 42 fewer FTEs in the first half of the 2026/27 financial year than in the same period of the previous financial year and totaled 1.286 FTEs.
- OOE: increase of cost-efficiency and -discipline.

Note: Unless otherwise indicated, all figures are rounded up or down to the nearest hundred thousand Euros.

2 Boosting the equity ratio

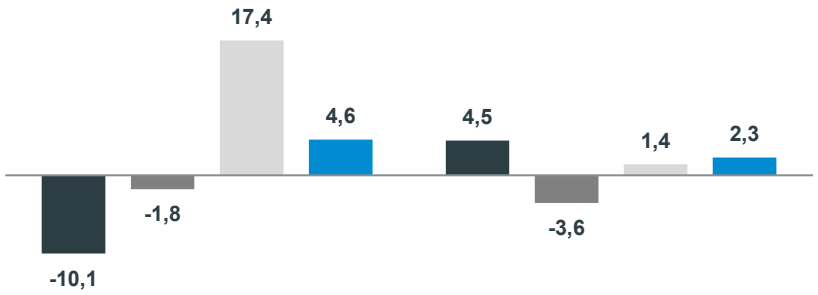
KLINGELNBERG Group – Balance sheet ratios (in M€)

Equity capital

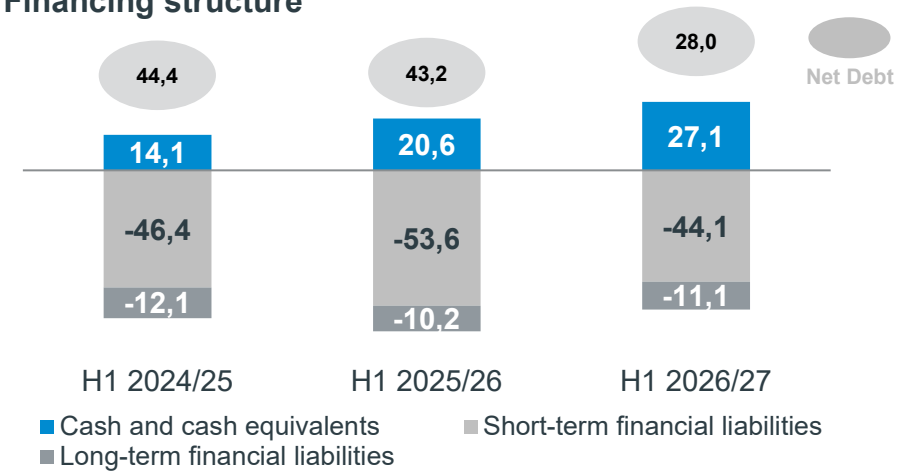


- EQ-Ratio ↑
- Net debt ↓

Cash flow statement



Financing structure



Note: Unless otherwise indicated, all figures are rounded up or down to the nearest hundred thousand Euros.

3 Outlook

KLINGELNBERG Group

- Economic and political uncertainties remain; however first positive market momentum visible. China still a question mark
- Project pipeline driven by metrology and in bevel gear segment, where the investment backlog is beginning to clear. Cylindrical gear sector still under pressure
- German potical course & high salary demands by union a potential burden
- Guidance for the 2026/27 financial year is hereby confirmed – a positive result is expected.

Market more active. Project pipeline is growing.
Guidance with positive result confirmed

4 Thank you! – Q+A



Appendix

Increase in equity mainly due to the notable decline in net loss

KLINGELNBERG Group – Balance sheet (in M€)

	2025-09-30 ACTUAL H1		2026-09-30 ACTUAL H1		Deviations	
Cash and cash equivalents	20,6	7%	27,1	10%	6,6	32%
Receivables from goods and services	41,3	15%	44,6	16%	3,4	8%
Inventories	128,5	46%	119,9	42%	-8,6	-7%
Other current assets	12,2	4%	10,8	4%	-1,4	-11%
Non-current assets	76,4	27%	81,1	29%	4,8	6%
Total assets	**278,9**	**100%**	**283,6**	**100%**	**4,7**	**2%**
Short-term financial liabilities	53,6	19%	44,1	16%	-9,5	-18%
Long-term financial liabilities	10,2	4%	11,1	4%	0,9	9%
Payables from goods and services	17,7	6%	14,4	5%	-3,3	-19%
Other liabilities	77,5	28%	79,0	28%	1,4	2%
Total equity	119,9	43%	135,1	48%	15,2	13%
Total liabilities and equity	**278,9**	**100%**	**283,6**	**100%**	**4,7**	**2%**

Note: Unless otherwise indicated, all figures are rounded up or down to the nearest hundred thousand Euros.